

Barnet Clinical Commissioning Group

Minutes from the Health and Wellbeing Board – JCEG Wednesday 4 January 2017 North London Business Park, Boardroom 10.00 – 11.30

Present:

- (AD) Anisa Darr, Resources Director, LBB
- (CM) Chris Munday, Commissioning Director Children and Young People, LBB
- (DW) Dawn Wakeling, Commissioning Director Adults and Health, LBB
- (MA) Muyi Adekoya, Joint Commissioning Manager Integration, LBB/BCCG
- (JC) James Colledge, Associate Director of STP Interventions, BCCG
- (JL) Jeff Lake, Public Health Consultant, Barnet and Harrow Public Health Team
- (NH) Neil Hales, Assistant Director Commissioning Development, BCCG
- (NS) Neil Snee, Director of Integrated Commissioning, BCCG (Chair)
- (ZG) Zoë Garbett, Commissioning Lead Health and Wellbeing, LBB (minutes)
- (MJ) Marsha Jones, Darzi Fellow, BCCG (for item 4)

Apologies:

- (AH) Andrew Howe, Director of Public Health, Barnet and Harrow Public Health Team
- (RH) Roger Hammond, Interim Chief Finance Officer, BCCG

	ITEM	ACTION
1.	Welcome / Apologies	
	As Chair, NS welcomed the attendees to the meeting.	
	Apologies were noted as above.	
	NS introduced JC who has joined Barnet CCG from Enfield to develop more collaborative work. JC will be working on service redesign, Care Closer to Home, data and contract management.	

Policy and strategy

2. NCL Sustainability and Transformation Plan (STP)

NS invited DW to present the STP activity. DW described the project management work undertaken in early December which included work stream and programme reviews. In terms of governance, a Programme Board is replacing the Transformation Group. A Reference group, which will include lay members from Trusts and local politicians, will be set up. Alongside this, collaborative commissioning arrangements have been developed and the council has been asked to nominate people to be involved. **DW will circulate updated work stream and governance information when this is confirmed.**

DW

NS updated the group on the collaborative developments including the NCL Committees in Common and the NCL Accountable Officer post which had been advertised. NCL arrangements aim to be operating in shadow form by April 2017.

NS described the CCG two year contracting round which was finalised on the 23 December which allowed for some positive developments such as potential pathway redesigns and improved models of payment. NS stated that there was a still work to do to reduce the financial gap.

JL asked if there were any updates on the work streams and transformational funding with a particular interest in Prevention and Mental health. DW explained that programme budgets will largely come from existing resources. NS added that the STP Project Management Officer will be responsible for coordinating the NCL bid for national funding.

3. Role of JCEG

NS introduced the item, noting the work that NH and ZG had undertaken prior to the meeting.

NH described the opportunity to review the functioning of JCEG alongside the other joint groups to ensure that the group continues to add value. NH suggested that the group receives updates on the wider JCU work plan which will reflect strategic objectives of both organisations and joint working to allow for an oversight of joint work and the opportunity to direct this work.

DW described the need for the group to evolve to respond to national and local changes such as the BCF and integration agenda. DW, speaking for adult services, stated that JCEG needs to be responsible for one plan for Barnet (locality plan) which incorporates the JHWB Strategy, Public Health plans, NCL plans and the BCF.

CM added that childrens services and plans need to be included in the work plan particularly the work around resilience and the Children and Young People's Plan.

The group agreed that the membership of the group was appropriate and the attendance was good and noted that this is not about updating the TOR but refining the groups work plan and relationship to other boards.

	ZG to circulate slides. JCEG to send comments to ZG by 19 January. NH/NS/DW/CMc to meet to discuss the role of JCEG.	ZG JCEG CMs/D W/NS/N H
4.	Quality assessment framework	
	MJ attended for this item	
	MJ explained that the item had previously been discussed by JCEG in October and was well received with an update requested for this meeting. MJ stated that the care home risk management group, which includes colleagues from BCCG and LBB, has been meeting to develop the tool to allow for proactive improvement to care homes in the borough.	
	MJ described the two options presented in the paper and recommended that:	
	 BCCG second the team that works in the Local Authority Additional resource would allow for this team to monitor health as well as social care aspects of care in care homes The cost is estimated to be £170k 	
	The recommended model replicates the model used in Birmingham which has been successful.	
	DW agreed that this was the right thing to do but asked for the funding to be discussed further.	
	NS was interested to know how the tool would be targeted and whether there were any current resources which could be redeployed for this.	
	JC added that there would be measurable cost avoidance from this work and that targets can be developed.	
	The group supported the item but asked for the funding / resourcing and targeting to be further developed.	MJ/NH
	MJ left the meeting.	
	ormance and finance review	
5.	BCF performance dashboard	
	MA summarised the current BCF activity. MA described that despite work to support BILT the impact and outcomes are not as expected. MA is addressing this with the provider through contract arrangement, the group agreed with this action.	
	MA to circulate BILT performance report. MA to draft communication to provider by 6 January (to be sent 13 January).	MA MA
	The group heard that rapid response was performing well.	
	DW would like to see measures of the prevention work (self-management, self-care, early support) added to the dashboard. DW felt this is required to be	MA / JL

able to assess the effectiveness of the prevention work to ensure that it is supporting BILT and rapid response.

NS commented that BCF will be a key piece for the STP. NS agreed with DW and added that BCF needs to be more aligned with other programmes. NS would like more information about what the programmes are doing to positively impact to the indicators.

MA to look at the impact of BCF programmes on the following:

MA

- Pace and Treat
- 7 day social care
- Extended hours hubs
- Discharge to assess
- Trusted assessor.

DW stated that there will need to be a focused piece of work for next BCF plan as LBB and the CCG need to be confident that the right services in place, targeting the right people and that services are joined up.

NS asked for KPIs to be revisited. DW agreed and stated that the indicators need to include resilience, delayed transfers of care (DTOC) and A+E.

NS added that he put forward LBB as the frailty work stream lead for the A + E Delivery Board. **NS and DW to discuss social care involvement.**

NS/DW

DW questioned the presentation of the permanent admissions to residential care, MA to add a note and narrative about the change in measure and performance.

MA

DW raised ongoing concern with the reablement indicator. **MA to look at remedial action (either improving data collection or performance).**

MA

DW stated that DTOC is also a concern and is looked at in resilience meetings. The change with this indicator is that Barnet is now worse than comparators which was previously not the case.

MA to review BCF programmes for impact, revisit KPIs and ensure appropriate remedial action is in place.

MΑ

Finance

AD stated that the BCF finance for month 8 was broadly on track, the group noted the overspend on Community Equipment.

DW stated that BCF only included the health contribution to Community Equipment

NH described the action being taken to address the overspend including reviewing and challenging spending as well as improving processes and training staff. NH stated that it would be unlikely for the changes to impact this financial year.

NS asked for NH to bring a report to the next JCEG proposing how Community Equipment will be managed in 2017/18.

NH

The group asked for the papers (finance, performance and BCF plan) to be more clearly linked.

MA / Finance

		1
	Pooling BCF budget	
	AD presented the paper and the group agreed for LBB to lead and manage the pooled budget for BCF. The group agreed for work to progress. AD stated the need for further consideration of details.	
	The group agreed for AD, JC and RH to move forward with this as soon as possible.	AD/JC/ RH
6.	S75 Annual report	
	ZG provided an overview of the Section 75 agreement annual report ahead of the presentation of the report to the HWBB. Section 75 agreements have enabled improved outcomes for residents. ZG highlighted the community equipment overspend (noted by the group earlier) and slight overspend in the Learning Disability section 75. Risks and mitigations were noted by the group.	
	CM stated that the new Section 75 schedule for CAMHS is being developed.	СМ
Bus	iness	
7.	Minutes of previous meeting – 23 November and action log	
	The action plan was updated. A number of actions were covered in the agenda, in addition:	
	 CM updated the group on the recruitment to substantive posts in childrens joint commissioning which will be advertised soon LG and DW had met to discuss the Care Closer to Home programme and agreed that it requires governance by a joint group including primary care (as providers and commissioners) as well as clear links to BCF and prevention activity. John Ferguson/NS/NH/DW to discuss incorporating the locality plan discussed today Section 75 training was completed by 15 staff from BCCG and LBB at the beginning of December, feedback from attendees was positive Quarter 2 BCF was updated following JCEG in November and submitted to NHS England. 	
8.	Health and Wellbeing Board (HWBB) – Forward Plan	
	The Group noted the forward work programme for the HWBB.	
9.	AOB	
	None.	
	Next meeting (JCEG):	
	Date of next meeting: 20 February 15.30 – 17.00	
	• STP	
	JHWB Strategy Implementation PlanBCF Q3	
	S75 progress report	